- 1 (Whereupon, end of in
- camera proceedings.)
- 3 JUDGE HAYNES: I think we'll return to the
- 4 public record.
- 5 Did staff have cross for this witness?
- 6 MR. FOSCO: No, your Honor.
- 7 JUDGE HAYNES: Mr. Anderson, did you want to
- 8 move to admit your Cross Exhibit 47?
- 9 MR. ANDERSON: Yes, I did.
- 10 MR. CHORZEMPA: No objection.
- 11 MR. ANDERSON: I moved.
- 12 JUDGE HAYNES: It's admitted.
- 13 (Whereupon, SBC Cross
- 14 Exhibit No. 47 was admitted
- into evidence.)
- JUDGE HAYNES: Any redirect?
- MR. CHORZEMPA: Yes, your Honor. We have a bit.
- 18 REDIRECT EXAMINATION
- 19 BY
- MR. CHORZEMPA:
- 21 Q. Mr. Pitkin, you were asked some questions
- 22 by Mr. Anderson regarding an e-mail that you cited

- 1 to in your testimony in reliance on the fact that I
- 2 believe two sizes of digital loop carrier runs and
- 3 jams would produce similar results. Do you
- 4 remember those questions?
- 5 MR. BRIAN PITKIN: I do.
- 6 Q. And I want to ask you an open-ended
- 7 question. Why did you cite to that e-mail in your
- 8 footnote?
- 9 A. The intent of the e-mail from Ms. Hamill to
- 10 Mr. Anderson it read: Carl, the estimator report
- 11 provided by SBC indicates that there are no cost
- 12 differences between 672 DLC and 2016 DLC. Please
- 13 provide the underlying cost support.
- 14 And it goes on a little bit. This
- 15 entire purpose of this e-mail and why we cited it
- 16 was to confirm that when they actually estimated
- 17 the cost of the DLC systems, they don't vary by the
- 18 installation cost, don't vary by the size of the
- 19 system.
- So how we use it in our testimony and
- 21 what we're referring to is about the relative cost
- 22 and the use that linear loading factors are not

- 1 appropriate because installation costs are not
- 2 directly proportional to material costs.
- 3 Q. Mr. Turner, you were asked a number of
- 4 questions regarding your experience and
- 5 qualifications. Do you remember those series of
- 6 questions from Mr. Anderson?
- 7 MR. STEVEN TURNER: Yes, I do.
- 8 Q. Mr. Turner, can you explain why you believe
- 9 you're qualified to provide your testimony here
- 10 today and, in particular, on the subjects of
- 11 outside plant cable and digital loop carrier
- 12 equipment?
- 13 MR. ANDERSON: I'm going to object. Beyond the
- 14 scope of my cross. I did not ask him questions --
- 15 an open-ended question. I asked him specific
- 16 questions about his involvement with outside plant
- 17 facilities.
- Those were the scope of my questions.
- 19 And I don't believe --
- 20 MR. CHORZEMPA: My response is, I mean, the
- 21 intended questions was obvious. Of course, to ask
- 22 questions to somehow make it appear as of his

- 1 experience is limited. I'm just Mr. Turner to
- 2 state what experiences and qualifications he has in
- 3 regard to outside plant digital loop carrier
- 4 equipment, which Mr. Anderson did ask about.
- 5 JUDGE HAYNES: Overruled.
- 6 MR. STEVEN TURNER: I have a considerable amount
- 7 of experience in engineering outside plant
- 8 facilities, in particular the facilities that we
- 9 used to connected from -- when I was an engineer at
- 10 AT&T to connect from AT&T's wire center out to
- 11 enterprise business customers for DS-1, DS-3 and
- 12 high-speed loops.
- 13 Also, it involved the engineering and
- 14 planning of fiberoptic routes that would be used to
- 15 connect to digital loop carriers, which are a
- 16 significant part of the cost proceeding.
- 17 And then, finally, in a very much
- 18 related manner is the actual digital carrier
- 19 equipment itself which takes the analog copper
- 20 loops and converts those to a digital signal for
- 21 delivery back to the switch.
- 22 And so my responsibilities included

- 1 everything except this specific copper component
- 2 that I was asked about. But it includes everything
- 3 including fiberoptic facilities, digital carrier
- 4 equipment and the terminal equipment that would be
- 5 used for high-speed loops.
- 6 Q. Mr. Turner, you were also asked, I believe,
- 7 some questions -- in relation to questions asked
- 8 about your qualification, Mr. Anderson showed you
- 9 your testimony from an Indiana proceeding.
- 10 And although Mr. Anderson is the sole
- 11 keeper of that transcript right now, unfortunately,
- 12 hopefully I can ask the questions specific enough
- 13 that you will remember. I think we'll able to do
- 14 it since we had our bathroom break.
- 15 You were asked -- you were shown some
- 16 questions and answers you gave in Indiana. In
- 17 relation to the first question and answer I think
- 18 Mr. Anderson gave you, you indicated there was a
- 19 difference in the question that was posed in
- 20 Indiana and the question you believe Mr. Anderson
- 21 is posing here.
- 22 Can you explain the difference in your

- 1 mind between those two questions.
- 2 MR. STEVEN TURNER: Yes. Mr. Anderson asked me
- 3 the question as to whether or not -- as I recall
- 4 it, as to whether or not I had any experience in
- 5 the area of engineering, outside plant facilities.
- 6 And then when I said "yes," he proceeded to go to
- 7 the transcript which asked me the question as to
- 8 whether or not I had experience with the
- 9 installation, to which I answered "no," but then
- 10 gave a lengthy explanation of everything that I was
- 11 responsible for in that job of planning and
- 12 engineering outside plant facilities.
- I had personnel that reported to me that
- 14 were then also responsible for installation. But
- 15 because of the timing of the projects and where we
- 16 were at AT&T's local entry initiative, we did not
- 17 get to the installation phase in that work while I
- 18 was still an employee of AT&T.
- 19 Q. And one last question. You remember
- 20 Mr. Anderson asking you some questions made by a
- 21 Joe Nachio of Quest. Do you remember that?
- 22 MR. STEVEN TURNER: Yes.

- 1 Q. And during the course of those questions, I
- 2 believe you asked Mr. Anderson to explain whether
- 3 or not he was referring to copper loop or copper
- 4 loop equipment. Can you explain the distinction
- 5 that you were trying to make there?
- 6 MR. STEVEN TURNER: My concern was that when
- 7 Mr. Anderson was asking about copper loop
- 8 equipment, that he might be including in his
- 9 definition, which he refused to clarify, but
- 10 whether he might be thinking that that would
- 11 include digital loop carrier electronics that would
- 12 be attached to a copper loop.
- And I didn't want the interpretation of
- 14 our answers to be extended to including copper loop
- 15 electronics equipment. Our answers that the quote
- 16 did not relate to copper was just for the copper
- 17 itself, but the quote did specifically address
- 18 copper loop electronics.
- 19 MR. CHORZEMPA: I have nothing further, your
- 20 Honor.
- JUDGE HAYNES: Recross.
- MR. ANDERSON: I have nothing further.

- 1 JUDGE HAYNES: Thank you.
- We have to take a quick break.
- 3 (Whereupon, a brief
- 4 recess was taken.)
- 5 JUDGE HAYNES: Okay. Let's go back on the
- 6 record.
- 7 Mr. Townsley, would you like to call
- 8 your witnesses?
- 9 MR. TOWNSLEY: Yes, your Honor. On behalf of
- 10 WorldCom, Inc., doing business as MCI and a host of
- 11 other CLECs, the joint that I will refer to is the
- 12 joint CLECs, we would like to call August H. Ankum
- 13 and Sidney L. Morrison to the stand.
- 14 JUDGE HAYNES: I need to swear you in. Please
- 15 raise your right hand.
- (Witness sworn.)
- 17 JUDGE HAYNES: Thank you.
- AUGUST H. ANKUM, Ph.D.,
- 19 SIDNEY L. MORRISON,
- 20 having been called as a witness herein, after
- 21 having been first duly sworn, was examined and
- 22 testified as follows:

- 1 DIRECT EXAMINATION
- 2 BY
- 3 MR. TOWNSLEY:
- 4 Q. Dr. Ankum, would you please state your full
- 5 name and business address for the record, please.
- 6 DR. AUGUST ANKUM: My name is August H. Ankum,
- 7 1261 North Paulina, No. 8, Chicago, Illinois 60622.
- 8 Q. Mr. Morrison, would you please state your
- 9 full name and business address for the record.
- 10 MR. SIDNEY MORRISON: Yes. I'm Sidney L.
- 11 Morrison, 415 Planters Leafy Drive, Sunset Beach,
- 12 North Carolina 28468.
- MR. TOWNSLEY: Your Honor, Dr. Ankum and
- 14 Mr. Morrison are going to be sponsoring two pieces
- 15 of testimony in this proceeding.
- 16 What I have marked as Joint CLEC
- 17 Exhibit 1.0 is the direct testimony of August Ankum
- 18 and Sidney Morrison. There is a public and a
- 19 proprietary version of that testimony, and there
- 20 are four attachments to the testimony. Only
- 21 attachment number 3 is proprietary.
- 22 Mr. Morrison and Dr. Ankum are also

- 1 going to be sponsoring what has been labeled
- 2 surrebuttal testimony. It is marked as Joint CLEC
- 3 Exhibit 1.1. there are no attachments to that
- 4 testimony, and the testimony is public.
- 5 Dr. Ankum also is sponsoring two pieces
- 6 of testimony on his own. The direct testimony of
- 7 Dr. Ankum has been marked as Joint CLEC
- 8 Exhibit 3.0. There is both a public and a
- 9 proprietary version of that testimony. There are
- 10 two attachments to that testimony, both of which
- 11 are public.
- 12 Dr. Ankum is also sponsoring surrebuttal
- 13 testimony on his own. That has been marked as
- 14 Joint CLEC Exhibit 3.1. there are four attachments
- 15 to that testimony. They are all public, and the
- 16 testimony itself is public.
- 17 It's my understanding we're disposing
- 18 with the direct examination of the witnesses. And
- 19 at this time, you Honor, I would move for the
- 20 admission of Joint CLEC Exhibit 1.0, 1.0-P, Joint
- 21 CLEC Exhibit 1.1, Joint CLEC Exhibit 3.0, and Joint
- 22 CLEC Exhibit 3.1.

- 1 JUDGE HAYNES: Any objection?
- 2 MR. SULLIVAN: No objection.
- 3 JUDGE HAYNES: Those exhibits are admitted.
- 4 (Whereupon, Joint CLEC
- 5 Exhibit Nos. 1.0, 1.0-P, 1.1,
- 6 3.0, and 3.1 were admitted
- 7 into evidence.)
- 8 JUDGE HAYNES: Cross?
- 9 MR. SULLIVAN: Thank you, your Honor.
- 10 CROSS-EXAMINATION
- 11 BY
- MR. SULLIVAN:
- 13 Q. Good afternoon, Dr. Ankum. Good afternoon,
- 14 Mr. Morrison.
- DR. AUGUST ANKUM: Good afternoon.
- 16 MR. SIDNEY MORRISON: Good afternoon.
- 17 Q. I am going to, in some instances, direct my
- 18 question to one of you. And other instances, I
- 19 will leave it open-ended and whoever feels like
- 20 answering can answer.
- Dr. Ankum, you're an economist; correct?
- 22 DR. AUGUST ANKUM: Yes.

- 1 Q. And you're not a telecommunications network
- 2 engineer?
- 3 DR. AUGUST ANKUM: That's correct.
- 4 Q. You've never worked in a central office or
- 5 out in the field doing installation, repair or
- 6 maintenance work for telecommunications equipment?
- 7 DR. AUGUST ANKUM: I have not.
- 8 Q. Dr. Ankum, you were hired by WorldCom and
- 9 other CLECs, the Joint CLECs, to testify here on
- 10 their behalf; is that correct?
- 11 DR. AUGUST ANKUM: Yes.
- 12 Q. You were not retained by AT&T; correct?
- DR. AUGUST ANKUM: That's correct.
- 14 Q. And are you being paid for your appearance
- 15 here?
- DR. AUGUST ANKUM: Yes, I am.
- 17 Q. Are you being paid on an hourly basis?
- 18 DR. AUGUST ANKUM: Yes.
- 19 Q. And what is the hourly rate that you're
- 20 charging the Joint CLECs?
- 21 DR. AUGUST ANKUM: I believe 280.
- 22 Q. Are you being compensated by the Joint

- 1 CLECs in any other way for appearing here?
- 2 DR. AUGUST ANKUM: I don't believe so.
- 3 Q. Mr. Morrison, you're not an economist;
- 4 correct?
- 5 MR. SIDNEY MORRISON: That's correct.
- 6 Q. Your experience that you bring to your
- 7 testimony is your experience working with telephone
- 8 companies?
- 9 MR. SIDNEY MORRISON: That's correct.
- 10 Q. And you've been retained by the same
- 11 parties as Dr. Ankum?
- 12 MR. SIDNEY MORRISON: Yes.
- 13 Q. And are you being paid for your time here?
- 14 MR. SIDNEY MORRISON: Yes.
- 15 **Q.** And what are you being paid?
- MR. SIDNEY MORRISON: I believe about 225.
- 17 Q. Mr. Morrison, are you being compensated in
- 18 any other manner other than the hourly rate you're
- 19 charging the Join CLECs?
- 20 MR. SIDNEY MORRISON: No, I'm not.
- Q. Well, to save the Joint CLECs some money,
- 22 I'll try keep my cross-examination brief.

- 1 MR. TOWNSLEY: Thank you, Mr. Sullivan.
- 2 MR. SULLIVAN: Always looking out for your
- 3 interest, Darryl.
- 4 BY MR. SULLIVAN:
- 5 Q. If you could turn to Page 28 of the direct
- 6 testimony. And all my questions, gentlemen, are
- 7 going to be referring to your joint testimony.
- If you could both turn to Page 28, and
- 9 I'll throw this to either of you. On Line 718, who
- 10 is the "I" that you're referring to?
- 11 DR. AUGUST ANKUM: That would be me. The
- 12 principal above there pertain to the TELRIC
- 13 principals as I believe that are found in the FCC's
- 14 local competition order.
- 15 Q. And, Mr. Morrison, you're essentially
- 16 deferring to Dr. Ankum for that part of his
- 17 testimony of what TELRIC requires and does not
- 18 require; is that right?
- 19 MR. SIDNEY MORRISON: That would be right.
- 20 Q. Okay. Now, at several points in your
- 21 testimony, you discuss time and motion studies.
- 22 And in several instances, you suggest that SBC

- 1 ought to conduct time and motion studies; is that
- 2 correct?
- 3 DR. AUGUST ANKUM: Yes, among the corrections
- 4 and recommendations.
- 5 Q. For instance, at Page 39 of your direct
- 6 testimony at Lines 961 and 962, you recommend that
- 7 the SBC estimates be validated by time and motion
- 8 studies; is that correct?
- 9 DR. AUGUST ANKUM: Yes.
- 10 Q. And that's a recommendation that you
- 11 gentlemen made in your direct testimony, which was
- 12 filed in May 6, 2003?
- DR. AUGUST ANKUM: I believe that's the
- 14 testimony that you're referring to already on that
- 15 Page 39, right?
- 16 Q. In the time since you filed that testimony
- 17 in May of 2003, have either of you conducted time
- 18 and motion studies to validate any of the activity
- 19 times at issue in this case?
- 20 DR. AUGUST ANKUM: I have not.
- 21 MR. SIDNEY MORRISON: And I have not.
- Q. Mr. Morrison, you have performed time and

- 1 motion studies in the past, is that correct?
- 2 MR. SIDNEY MORRISON: That's correct.
- 3 Q. And if I recall correctly, most of the work
- 4 you've done with time and motion studies was from a
- 5 period during the late '90s and early '80s; is that
- 6 correct?
- 7 MR. SIDNEY MORRISON: Yes. Most of it we've
- 8 done between roughly 1979, 1983, '84. And then
- 9 another period of time between about -- within 1999
- 10 and 2000.
- 11 Q. And the work -- we met in Indiana. I
- 12 believe you testified that you did some time and
- 13 motion studies in the late 1990s. Is that the same
- 14 stuff you're referring to?
- 15 MR. SIDNEY MORRISON: Yes.
- 16 Q. And that was work that you did while you
- 17 were working in Switzerland; is that correct?
- 18 MR. SIDNEY MORRISON: That's correct.
- 19 Q. Did you -- Mr. Morrison, did you rely on
- 20 those time and motion studies in putting together
- 21 your testimony in this case?
- 22 MR. SIDNEY MORRISON: No, I did not.

- 1 Q. And you didn't produce any documents to SBC
- 2 relating to those time and motion studies; is that
- 3 right?
- 4 MR. SIDNEY MORRISON: No. Uhn-uhn.
- 5 Q. If I could direct -- Mr. Morrison, if I
- 6 could direct your attention to Page 53 at
- 7 Lines 1304, beginning at Line 1304.
- 8 There you suggest that SBC could engage
- 9 in independent third-party to audit and verify the
- 10 results obtained by its cost models; is that
- 11 correct?
- 12 MR. SIDNEY MORRISON: That's correct.
- 13 Q. Now -- and I'll ask this of both of you.
- 14 Did either of you or anyone acting on
- 15 your behalf engage a third party to audit and
- 16 verify the results that are contained in SBC's cost
- 17 models?
- DR. AUGUST ANKUM: We audited the results, but
- 19 we have not subcontracted out any of that activity.
- JUDGE HAYNES: Mr. Ankum, you're going to have
- 21 speak into the microphone.
- MR. SIDNEY MORRISON: Want me to repeat what I

- 1 said?
- 2 JUDGE HAYNES: Did the court reporter get it?
- 3 THE COURT REPORTER: Yes. Thank you.
- 4 BY MR. SULLIVAN:
- 5 Q. Dr. Ankum, the audit that you just referred
- 6 to, is that the same type of independent third
- 7 party audit that you gentlemen are referring to in
- 8 your testimony there, or is there a different
- 9 meaning to the term audit?
- 10 DR. AUGUST ANKUM: What we're suggesting here is
- 11 that SBC would engage in a third-party, independent
- 12 party, to do time and motion studies or validation
- 13 of the time estimates. And, of course --
- 14 Q. If we can focus on the word audit there, is
- 15 that the same type of audit that you just referred
- 16 to when you stated that you and Mr. Morrison have
- 17 performed an audit? Or are you envisioning some
- 18 different type of audit process?
- 19 DR. AUGUST ANKUM: The audit process that we're
- 20 envisioning here would be more extensive. It would
- 21 involve the observing of all the activities, not in
- 22 the manner that Ms. Gomez McKeans did, which is

- 1 just observe what is being done.
- But as we point out in our testimony as
- 3 well as rebuttal testimony, the critical issue is
- 4 not to observe what is being done. The critical
- 5 issue is to establish -- in addition to seeing
- 6 what's being done, the critical issue is to
- 7 establish how long it takes for various tasks,
- 8 observing how long it take to travel from point --
- 9 observing how long from Point A to Point B is not
- 10 the issue. The issue is --
- 11 Q. Doctor, if I could just --
- 12 DR. AUGUST ANKUM: Well --
- 13 Q. My question was going to what you meant in
- 14 your testimony about audit. And that meaning of
- 15 the term audit, that more extensive proceeding,
- 16 have you or, Mr. Morrison, have you performed that
- 17 type of audit as part of your work in this
- 18 proceeding?
- 19 DR. AUGUST ANKUM: No.
- 20 Q. Mr. -- or, excuse me, Dr. Ankum, do you
- 21 recall testifying in Indiana about time and motion
- 22 studies?

- 1 DR. AUGUST ANKUM: Yes.
- 2 Q. Okay. Would you agree, Dr. Ankum, that in
- 3 a time and motion study it's highly likely that
- 4 you're going to inject bias into the process?
- 5 DR. AUGUST ANKUM: I think with the time and
- 6 motion studies, with the exercise that SBC went
- 7 through, one should always be alert that there is a
- 8 potential for bias. So the answer is, yes, in
- 9 part. On the other hand --
- 10 Q. Thank you, Dr. Ankum.
- 11 DR. AUGUST ANKUM: Well --
- MR. TOWNSLEY: Mr. Sullivan, if you could please
- 13 let the witness complete his answers, we can save
- 14 ourselves some time on redirect and --
- 15 JUDGE HAYNES: Let him finish his answer.
- DR. AUGUST ANKUM: The purpose of constructing
- 17 valid time and motion studies is to be alert for
- 18 potential biases, but then the time and motion
- 19 studies to guard against the potential biases and
- 20 filtered them out.
- 21 BY MR. SULLIVAN:
- 22 Q. I want to be clear on -- that I understand

- 1 your testimony with regard to the issue of the
- 2 potential bias of SBC subject matter experts.
- 3 Are you in any way, anywhere in your
- 4 testimony, suggesting that the SBC SMEs have
- 5 provided false information in order to inflate CLEC
- 6 costs?
- 7 DR. AUGUST ANKUM: I think my testimony can be
- 8 read as such. Strictly speaking I'm saying that
- 9 the potential for bias exists, and SBC has not
- 10 provided the backup information that we need to
- 11 determine whether the bias actually slipped into
- 12 the time estimates or not. We simply can't
- 13 determine that.
- 14 Q. So, Dr. Ankum, you do believe that your
- 15 testimony can be read as an accusation that SBC
- 16 subject matter experts provided false information?
- 17 Did I hear you correctly?
- DR. AUGUST ANKUM: I think one can read my
- 19 testimony and think that I'm suggesting that. If
- 20 you read it carefully, I don't anywhere in the
- 21 testimony make that explicit accusation that I
- 22 clearly suggest to the Commission that the

- 1 Commission should be alerted to that.
- 2 Q. And as you sit here, you're not accusing
- 3 SBC SMEs of providing false information?
- 4 DR. AUGUST ANKUM: I haven't reached that issue
- 5 since I don't have the information to determine
- 6 either way.
- 7 Q. And, Mr. Morrison, are you making that
- 8 accusation either in your testimony or here today?
- 9 MR. SIDNEY MORRISON: No, I'm not making the
- 10 accusation that those masses are actually there.
- 11 Only that the potential for those biases exist.
- 12 Q. Thank you.
- Now, Mr. Morrison, one of the aspects of
- 14 this potential bias issue is your belief that job
- 15 security of the subject matter experts may depend
- 16 on them giving certain inflated activity times?
- Do I character your testimony correctly?
- 18 MR. SIDNEY MORRISON: Yes, that's probably a
- 19 fair characterization. The incentive for bias
- 20 is -- become almost peripheral motive to the SME
- 21 because of the SMEs relationship with jobs that
- 22 have been done. People that do the jobs and all

- 1 the management tasks revolve around those
- 2 particular jobs. So there are a number of reasons
- 3 that bias can be thrown in the process for good
- 4 reason on part of a SME.
- 5 Q. Mr. Morrison, if you could turn to Page 39,
- 6 Lines 958 and 959. And there you talk, don't you,
- 7 about the perception by SMEs that SBC's competitors
- 8 might be a direct threat to their job security. Do
- 9 you see that?
- 10 MR. SIDNEY MORRISON: Yes, I see that.
- 11 Q. Mr. Morrison, are you -- did you review the
- 12 testimony of SBC's witnesses who addressed
- 13 nonrecurring costs?
- MR. SIDNEY MORRISON: Yes, I did.
- 15 Q. Did you review Mr. Christensen's testimony?
- 16 MR. SIDNEY MORRISON: Yes, I did.
- 17 Q. And based on your experience and your
- 18 background with telecommunications work, are you
- 19 familiar with the tasks that Mr. Christensen's work
- 20 group performs?
- 21 MR. SIDNEY MORRISON: Yes.
- 22 Q. Can you explain to me how the subject

- 1 matter expert working in Mr. Christensen's work
- 2 group would perceive SBC's competitors as a direct
- 3 threat to their job security?
- 4 MR. SIDNEY MORRISON: The competitors are
- 5 basically the work that they particular work group
- 6 deals with on day-by-day basis. So the
- 7 over-arching view of that group is that's basically
- 8 100 percent what they do. The more of it,
- 9 perceptively, the better off they could potentially
- 10 be.
- However, in the world of unintended
- 12 consequences, we can get into the fact that the
- 13 CLEC becomes a threat to the ILEC, may produce
- 14 positive results in their organization but negative
- 15 results in other organizations, which tends to take
- 16 the company apart and drive it into economic
- 17 discertainties, which Dr. Ankum is much more
- 18 prepared to talk about than I am. And can, in
- 19 fact, have unintended consequences if they don't
- 20 necessarily view as positive for their existence.
- 21 Q. So if I understand you correctly,
- 22 Mr. Morrison, with respect to Mr. Christensen's

- 1 work group, CLEC competition might increase the
- 2 amount of work that their group does but might have
- 3 a negative impact on SBC in general, which they may
- 4 perceive as a threat to their job security?
- 5 Did I characterize your -- did I
- 6 understand your testimony?
- 7 MR. SIDNEY MORRISON: That's a fair
- 8 characterization.
- 9 Q. Now are you familiar, Mr. Morrison, based
- 10 on your experience in the telecommunications field
- 11 with the work that Ms. Gomez McKeans work group
- 12 does?
- MR. SIDNEY MORRISON: Provisioning group?
- 14 **Q.** Yes.
- 15 MR. SIDNEY MORRISON: Yes.
- 16 Q. And can you explain how a subject matter
- 17 expert in Ms. Gomez McKeans work group -- well,
- 18 would the -- would your answer be the same for
- 19 Ms. Gomez McKeans work group as it was for
- 20 Mr. Christensen's work group?
- 21 MR. SIDNEY MORRISON: Very much so. I think
- 22 that in the case of both groups, they much rather

- 1 be doing -- performing the work for -- in totality
- 2 for their own companies as opposed to a competitor.
- 3 Q. Well, Mr. Christensen's work group doesn't
- 4 do any work for SBC's own customers. It does only
- 5 CLEC work; right?
- 6 MR. SIDNEY MORRISON: That's correct.
- 7 Q. Ms. Gomez McKeans work group does
- 8 provisioning work and they do it for CLECs and for
- 9 SBC's own end user customers; is that correct?
- 10 MR. SIDNEY MORRISON: That's my understanding.
- 11 Q. Okay. And are you familiar with
- 12 Mr. Cunningham's testimony?
- MR. SIDNEY MORRISON: Refresh me. I've lost --
- MR. TOWNSLEY: Was this adopted?
- MR. SULLIVAN: No. He was waived, but that's
- 16 okay. I don't want to force you to recollect
- 17 something that, you know, you don't recollect.
- 18 That's fine.
- 19 At Page 39 and 40 -- well, in
- 20 particular, I want to draw your attention to a
- 21 phrase on Line 976 of Page 40. Mr. Morrison, your
- 22 testimony refers to related job loss?

- 1 MR. SIDNEY MORRISON: Which line?
- 2 Q. That's Line 976, Page 40. It's a carry
- 3 over sentence from 39.
- 4 MR. SIDNEY MORRISON: Okay. Yes.
- 5 Q. The phrase, related job losses there, is
- 6 that the same sort of concept that you spoke of a
- 7 few minutes ago about CLEC competition generally
- 8 being perceived as not good for SBC as a whole?
- 9 MR. SIDNEY MORRISON: That would be the
- 10 perception that I hear constantly, not necessary
- 11 only in SBC. Probably less than SBC because I have
- 12 little contact with it, but with other ILECs.
- 13 Q. Could you turn to Page 27.
- 14 Dr. Ankum, I have a couple questions for
- 15 you.
- DR. AUGUST ANKUM: I'm there.
- 17 Q. Actually, if you could turn to Page 28.
- 18 You list a couple principals. I want to ask you
- 19 about Principal No. 3.
- You'd agree with me that technology
- 21 should incorporate up-to-date business processes
- 22 under TELRIC; is that right?

- 1 DR. AUGUST ANKUM: Generally, yes. And if you
- 2 understand up-to-date to mean forward-looking most
- 3 efficient, yes.
- 4 Q. And that's forward-looking most efficient
- 5 technologies that exist today; is that correct?
- 6 DR. AUGUST ANKUM: Yes, technologies that are
- 7 available. They don't necessarily need to be
- 8 implemented, just that technology should not be pie
- 9 in the sky.
- 10 Q. It's something that needs to be available
- 11 to the ILEC, though?
- 12 Whether ILECs are using ubiquitously,
- 13 it's something that the ILEC must be able to go out
- 14 and gather or develop on its own?
- 15 DR. AUGUST ANKUM: Yes.
- 16 Q. And those technologies, in your view,
- 17 include an efficient OSS process?
- 18 DR. AUGUST ANKUM: That's part of it, yes.
- 19 Q. Are you familiar with the OSS
- 20 collaboratives that SBC participates in with some
- 21 of the CLEC community?
- DR. AUGUST ANKUM: Somewhat, but I have not

- 1 participated in it myself.
- 2 Q. Okay. Are you aware of what the purpose of
- 3 those collaboratives is?
- 4 DR. AUGUST ANKUM: I believe that the genesis of
- 5 those collaboratives goes back in large part to the
- 6 anticipation of 271 applications and the setting up
- 7 of standards and making sure that the CLECs and
- 8 ILECs interface in a way that these can be met.
- 9 Q. And is it your understanding that these
- 10 collaboratives solicit input from both ILECs and
- 11 CLECs in the development of performance measures
- 12 and development of OSS enhancement?
- DR. AUGUST ANKUM: Yes.
- 14 Q. Mr. Morrison, in Indiana we talked about
- 15 development of front ends ordering systems that
- 16 allowed an ILEC to design a system which would
- 17 capture all front end errors; do you recall that?
- 18 MR. SIDNEY MORRISON: You're talking about
- 19 ordering process?
- 20 **Q.** Yes.
- MR. SIDNEY MORRISON: Yes, I recall that.
- 22 Q. In your experience, are you aware of any

- 1 ILEC that has, in fact, developed a system that
- 2 catches -- that captured all front end errors?
- 3 MR. SIDNEY MORRISON: I wouldn't use the term
- 4 captures all front end errors, but I would refer
- 5 you to some examples that we use in our testimony
- 6 about an E-system that four specific orders types
- 7 does capture approximately 99 percent, I believe it
- 8 is, of order errors.
- 9 Q. It captures 99 percent of the front end
- 10 order errors; is that what you're understanding
- 11 of --
- MR. SIDNEY MORRISON: I believe that's the term,
- 13 yes.
- 14 Q. Were you present yesterday for
- 15 Mr. Christensen's testimony?
- 16 MR. SIDNEY MORRISON: Parts of it.
- 17 Q. Were you present when he discussed the fact
- 18 that SBC's service ordering system captures 4800
- 19 different error reasons as part of its front end
- 20 ordering process?
- 21 MR. SIDNEY MORRISON: Yes, I caught that part.
- 22 Q. And did you -- were you also present when

- 1 he testified that there were 14 errors that are not
- 2 captured by SBC's front end ordering process?
- 3 MR. SIDNEY MORRISON: Yes, I heard that.
- 4 Q. Based on your telecommunication experience,
- 5 are you aware of any ordering system that achieves
- 6 a better front end error capture rate than what
- 7 Mr. Christensen describes?
- 8 MR. TOWNSLEY: I guess I'm going to object to
- 9 the form of the question. Can you please clarify.
- 10 Are you assuming -- does your question assume that
- 11 that captures -- that there's an entire universe of
- 12 errors that can exist and there's only 14 errors
- 13 that SBC's OSS systems can capture?
- 14 BY MR. SULLIVAN:
- 15 Q. Mr. Morrison, did you understand the
- 16 question?
- 17 A. Yes, I understand the question. The 4800
- 18 auto-detects refer the order back to the
- 19 originator. That's pretty a granular process when
- 20 look at the relative numbers, which considers the
- 21 number of failures that fall into the 14 separate
- 22 buckets that make up the 14 separate categories for

- 1 processing downstream that suddenly become part of
- 2 the manual intervention process.
- 3 If you have 14 very large non-granular
- 4 buckets, so to speak, then somebody better be
- 5 taking the bucket and cutting it up into smaller
- 6 cups and identifying the volumes in the smaller
- 7 cups and push it back so that eventually you have
- 8 1400 different ones. New codes that revert back to
- 9 the originator and a lesser number falling into the
- 10 buckets, so your end of the stick.
- 11 Q. And as you sit here today, you don't know
- 12 whether the 4800 front end that Mr. Christensen
- 13 talked about are more or less granular in detail
- 14 than the 14 error situations that he talked about;
- 15 is that right?
- 16 MR. SIDNEY MORRISON: No. I don't have -- I
- 17 haven't seen any statistics on that; but logic
- 18 tends to tell you if he's looking at 10, 15, 20
- 19 percent, whatever percent of fallout that false
- 20 into the LSC, then those 14 categories have to be
- 21 somewhat less granular than the previous 4800.
- 22 Q. If I could turn your attention to the

- 1 Page 33 of your direct testimony. Beginning at
- 2 Line 837, there's a discussion of work flow
- 3 engines. Do you see that, Mr. Morrison?
- 4 MR. SIDNEY MORRISON: Yes, I do.
- 5 Q. Do you have a particular work flow engines
- 6 in mind that you believe SBC should be utilizing?
- 7 MR. SIDNEY MORRISON: No, because of the
- 8 asymmetric information that I have about SBC's OSS,
- 9 I couldn't sit here and actually recommend that
- 10 very specific product.
- But what I would recommend and what you
- 12 find that you can do is go to the marketplace to
- 13 any number of software vendors and start talking in
- 14 terms of flow engine, work flow manager,
- 15 declaration software, and you'll start to come up
- 16 with vendors that'll start looking at your process.
- 17 And not far down the road, you'll have
- 18 bidders making commitments. It's not a situation
- 19 where there's a single shrink-wrap package that you
- 20 go out and rip off the shelf, plug into your
- 21 systems and fly.
- 22 Q. It's something that needs to be developed

- 1 in conjunction -- in consultation with a vendor and
- 2 the parties seeking the work flow engine?
- 3 MR. SIDNEY MORRISON: Yeah, like the vast number
- 4 of systems that you have, there are certain
- 5 customization that goes on to the customer.
- 6 Q. If you could turn to Page 5 and 6 of your
- 7 rebuttal testimony.
- 8 DR. AUGUST ANKUM: Which page?
- 9 Q. 5 and 6. Well, it's Exhibit 1.1. I think
- 10 it's label surrebuttal testimony. Just so we're on
- 11 the same page, it was the testimony you filed on
- 12 February 20th.
- DR. AUGUST ANKUM: Yes.
- 14 Q. Dr. Ankum, am I correct that if I have a
- 15 question that relates to the question that begins
- 16 on Page 5, Line 94, that you're the right person to
- 17 ask that to?
- 18 DR. AUGUST ANKUM: Yes.
- 19 Q. Okay. There, Dr. Ankum, you talk about the
- 20 Virginia arbitration order beginning at Line 106 of
- 21 Page 5?
- 22 DR. AUGUST ANKUM: Yes.

- 1 Q. And you refer to that as a decision by the
- 2 FCC; is that right?
- 3 DR. AUGUST ANKUM: I met a few -- FCC is
- 4 shorthanded. It is, of course, the FCC wire line
- 5 competition bureau, which is part of the FCC.
- 6 Q. And if you don't know the answer, you know,
- 7 feel free to say so; but do you have an
- 8 understanding as to what the precedential value of
- 9 decisions by the wire line competition bureau is?
- 10 MR. TOWNSLEY: I object. It calls for a legal
- 11 collusion.
- MR. SULLIVAN: I asked him for his understanding
- 13 and I think I prefaced it that --
- 14 DR. AUGUST ANKUM: Obviously, I can't give you a
- 15 legal opinion, but I think anybody watching the FCC
- 16 staff to see where the FCC staff comes out on the
- 17 TELRIC.
- And, of course, we also have a TELRIC
- 19 notice of proposal, making out -- being evaluated
- 20 by the staff, and the staff had a -- the FCC staff
- 21 had an input into the local competition order.
- 22 Clearly when the staff finally is confronted as it

- 1 was Virginia, it made the decision themselves,
- 2 getting all the input and typically doing -- and
- 3 also proposed the rulemaking. They don't get the
- 4 detailed information that they get, for example,
- 5 that the ICC gets; but in the Virginia case, they
- 6 did.
- 7 I think that the decision by the FCC
- 8 staff clearly is not -- I don't know what it means
- 9 as a legal precedent, but I think any economist
- 10 looking at the Virginia order is looking at it with
- 11 an eye for what the FCC staff thinks that TELRIC is
- 12 and how nonrecurring charges, I think is really
- 13 pertinent. If I were a commission and commission
- 14 staff, I would clearly go to -- virtually every
- 15 commission has done, they've all gone to the
- 16 Virginia order. We, of course, need as part of our
- 17 activities with various commission staffers and all
- 18 of them have read the Virginia order.
- 19 Q. And you've met with all 50?
- 20 DR. AUGUST ANKUM: No, but --
- 21 Q. And you don't really want to testify that
- 22 every single state commission has gone to the FCC

- 1 Virginia arbitration order?
- 2 DR. AUGUST ANKUM: Are you mocking me?
- 3 Q. I just want to be clear that your testimony
- 4 is not actually. . .
- 5 **A.** No.
- 6 Q. Thank you.
- 7 If we turn to page -- just give me one
- 8 moment.
- 9 At Page 6 and 7 at several different
- 10 instances you talk about classification of
- 11 activities as recurring versus nonrecurring costs.
- 12 You could see where I'm talking about. I have
- 13 specific line references, but it's throughout the
- 14 paragraph that starts on Page 6 and goes over to
- 15 Page 7.
- 16 DR. AUGUST ANKUM: Yes.
- 17 Q. Do you see that?
- 18 DR. AUGUST ANKUM: Yes.
- 19 Q. Just so that I understand your testimony,
- 20 when you talk about the Virginia arbitration order,
- 21 is it your understanding that that order says that
- 22 these costs should be treated as nonrecurring cost

- 1 or that they should be recovered through -- well,
- 2 let me try that again.
- 3 Do you understand the Virginia order to
- 4 say that these costs are recurring costs, not
- 5 nonrecurring costs, or that they should be
- 6 recovered through recurring charges rather than
- 7 nonrecurring charges?
- 8 DR. AUGUST ANKUM: I believe that the FCC speaks
- 9 in terms of cost of nonrecurring activities. And
- 10 when we hear that, our mind probably leaps to the
- 11 activities that we see in the cost studies here,
- 12 recurring costs studies. But, of course, included
- 13 in that, of course, is also the cost of a
- 14 nonrecurring activity associated with making a loop
- 15 plan investments or an investment in a switch.
- I mean, the majority of the investments
- 17 in a telecom network are of a nonrecurring nature.
- 18 Now, the question is, which one of those costs do
- 19 you put in the recurring buckets versus the ones
- 20 that you put in the nonrecurring bucket.
- I believe that much of the argument is
- 22 in this case about which bucket should we put

- 1 things in. I believe that SBC has front load them
- 2 and put it incorrectly in the nonrecurring bucket.
- 3 The nonrecurring bucket, I mean the nonrecurring
- 4 charges.
- 5 Q. Okay. The last -- not the last. I want to
- 6 talk to you about travel times. And, Dr. Ankum, am
- 7 I correct that the part of your testimony that
- 8 deals with travel times was is -- was drafted by
- 9 you as posed to Mr. Morrison?
- 10 DR. AUGUST ANKUM: I might have been sitting
- 11 behind the typewriter, but we were sitting in our
- 12 hotel room trying to figure out in the complete
- 13 absence of any information that SBC had proposed to
- 14 us. And I am talking to my expert here and saying,
- 15 Well, Sid --
- 16 MR. SULLIVAN: Your Honor --
- 17 DR. AUGUST ANKUM: I'm just explaining --
- 18 MR. SULLIVAN: I'm going to move to strike his
- 19 answer. I just asked him whether it's something I
- 20 should -- whether it was something that he drafted
- 21 or they drafted together.
- MR. TOWNSLEY: And I think he's trying to

- 1 explain that. Mr. Sullivan, if you let him answer,
- 2 I think you might be satisfied with the answer he's
- 3 going to give you.
- 4 MR. SULLIVAN: Your Honor, he's answering by
- 5 just rehashing and making speeches about things
- 6 that are already in this testimony, and I don't
- 7 think it serves any of us to permit him to go
- 8 beyond the scope of my question to --
- 9 JUDGE HAYNES: Let's move on to the next
- 10 question.
- 11 MR. SULLIVAN: Thank you.
- 12 BY MR. SULLIVAN:
- 13 Q. If you could turn to Page 111.
- JUDGE HAYNES: Which testimony?
- MR. SULLIVAN: Of the direct testimony.
- 16 BY MR. SULLIVAN:
- 17 Q. There you depicted -- you have a diagram
- 18 that's entitled Depiction of Average Travel
- 19 Situation. Am I correct that as part of your
- 20 analysis you're assuming an average loop length of
- 21 2.4 miles?
- DR. AUGUST ANKUM: Roughly, yes.

- 1 Q. And you use that to assume that the average
- 2 distance traveled is 2.4 miles in that diagram?
- 3 DR. AUGUST ANKUM: Within the purposes of this
- 4 example, yes.
- 5 Q. And if I -- later on Page 114, you have a
- 6 diagram that contemplates more than one activity
- 7 being performed; is that correct?
- 8 DR. AUGUST ANKUM: More that one job.
- 9 Q. I'm sorry, more than one job on -- a
- 10 technician will leave his starting point, proceed
- 11 to a number of different locations, perform work
- 12 and then return to a starting point?
- DR. AUGUST ANKUM: Yes.
- 14 Q. And that's what you're trying to depict in
- 15 paragraph -- in the diagram on Page 114?
- 16 DR. AUGUST ANKUM: Yes.
- 17 Q. Now, for purposes of the analysis that you
- 18 did on Page 114, does it matter to you whether the
- 19 technician starts his day and ends his day at a
- 20 central office versus a garage versus his own home?
- 21 DR. AUGUST ANKUM: Not necessarily. I mean, the
- 22 point is to lay out a possible travel pattern and

- 1 to see, given sort of reasonable assumptions, what
- 2 average travel time you come up with.
- 3 And even though the technicians may not
- 4 start from a central office, we were reasoning,
- 5 even if the technician doesn't, but let's assume
- 6 for a moment that the technician always has an
- 7 option, as they do, to go to a central office,
- 8 which may not be the shortest route because they
- 9 could be going directly to a work site. But let's
- 10 assume for a moment they do go to a central office,
- 11 then what will be the travel times?
- 12 Q. And if you did this analysis, that's
- 13 reflecting the diagram on Page 114, and instead of
- 14 having the central office be a starting point, you
- 15 have a maintenance garage or a technician's home,
- 16 you wouldn't expect your results to -- of what an
- 17 average travel time would be to change; is that
- 18 right?
- DR. AUGUST ANKUM: Well, if you change the
- 20 assumptions, then, obviously, travel times would
- 21 change. And I suppose that's the invitation we
- 22 made to SBC by laying out some of the variables

- 1 that would go into travel times as opposed to
- 2 saying, Well, it's 25 minutes or 30 minutes. And I
- 3 throw up my hands. We're saying, Well, let's see,
- 4 what sort of variables that are involved. How many
- 5 jobs do you do? How many jobs do you do in a day?
- 6 Where you do you depart from? What is the length
- 7 in between jobs.
- 8 So laying out the variables, you made an
- 9 invitation to SBC to come back and complete the
- 10 analysis. And, of course, we were disappointed.
- 11 Q. In your diagram on Page 114, that analysis
- 12 assumes that the starting point and ending point is
- 13 the central office. If you assume that it was a
- 14 garage, do you have an opinion as to whether the
- 15 average travel time would be higher or lower, or do
- 16 you not have an enough information to determine
- 17 that?
- DR. AUGUST ANKUM: It could be higher or lower
- 19 depending on where the garage is located relative
- 20 to the various jobs.
- 21 Q. Same answer for, if the technician starts
- 22 from his own home?

- 1 DR. AUGUST ANKUM: Yes.
- 2 Q. Now, in your table on Page 115, you go
- 3 through a mathematical calculation -- you go
- 4 through some calculations to come up with an
- 5 average travel time. I want to focus on the
- 6 assumption that is contained in Line 2, the length
- 7 of in between segments. You have assumed that the
- 8 length of in the between segments is 1.2 miles?
- 9 How did you come up with that number?
- 10 DR. AUGUST ANKUM: That number is, roughly
- 11 speaking, half of the loop length. The notion
- 12 being that the technician does not go back every
- 13 time to the central office but rather it will --
- 14 technicians will generally operate within certain
- 15 quadrants.
- And Mr. Morrison has supervised
- 17 technicians for precisely these type of activities.
- 18 But if the central office wire center can be broken
- 19 up in quadrants, and if the loop length is 2.4
- 20 miles, you have a number of jobs you begin to
- 21 travel within that quadrant. We have roughly
- 22 assumed that going from job to job that the travel

- 1 distance is half the length of the total, which
- 2 then is 1.2 miles.
- 3 Q. So one of the assumptions that you made in
- 4 your analysis that's reflected in the diagram on
- 5 114 and the table on 115, is that the technician
- 6 will operate in a quadrant of the serving area of
- 7 the central office that he's associated with or
- 8 she's associated with?
- 9 DR. AUGUST ANKUM: It may not necessarily be the
- 10 quadrant of one wire center, but my understanding
- 11 is -- and you can ask Mr. Morrison about --
- 12 actually, let me hand this off to Mr. Morrison who
- 13 really gave -- this is a joint product and the
- 14 input on how technicians are dispatched came from
- 15 Mr. Morrison.
- 16 MR. SIDNEY MORRISON: Yeah, the point on how the
- 17 dispatch and how an effort is made to minimize the
- 18 travel time for a technician is a relatively simple
- 19 process.
- In a provisioning process, there is a
- 21 dispatch or load control. Sometimes they're called
- 22 dispatchers, sometimes they're called loaders. In

- 1 today's world, you use some very exotic software
- 2 that is designed to -- and the manual efforts are
- 3 designed to minimize that travel.
- 4 What these loaders do, what the software
- 5 does, it takes into consideration all the addresses
- 6 that the technicians have to visit from the package
- 7 of work that they have that day. And the package
- 8 of work for each individual technician is designed
- 9 such that these addresses, locations fall within a
- 10 small cluster that you could possibly force it into
- 11 such that you can -- once you've identified the
- 12 addresses, then you can quickly develop little out
- 13 limit that says, okay, go to this one first, this
- 14 one second, third and so forth on down through the
- 15 load.
- What it does is compress all the travel
- 17 time on the effort that goes into that for the
- 18 technician and benefit of the technician.
- 19 Q. And the 1.2 miles that you gentlemen have
- 20 assumed for the length of the in between segments,
- 21 does that assume that all the jobs that are
- 22 assigned to the technician occur in one quadrant,

- 1 one central office?
- 2 DR. AUGUST ANKUM: I think I just answered that
- 3 question previously. I think you asked the exact
- 4 same question, and I know that that's not
- 5 necessarily within the same wire center but roughly
- 6 within the same geographic area. That is roughly
- 7 the same size as that of a quadrant of a wire
- 8 center, but it could also bridge two wires centers.
- 9 Q. Okay. So underlying -- or one of the
- 10 assumptions that you made in your analysis on
- 11 Page 114 and 115, is that the technician will cover
- 12 an area about equal to one-fourth of the area
- 13 covered by a central office, bearing in mind that
- 14 there might be overlap in the adjoining central
- 15 offices and things like that; but the approximate
- 16 size is one-quarter of the area served by a central
- 17 office?
- DR. AUGUST ANKUM: Yeah. My understanding from
- 19 talking to Mr. Morrison is that it will depend on
- 20 what geographic location you're talking about.
- In an area like Chicago where you have a
- 22 much denser population and the wire centers are

- 1 geographically smaller than you may find in a rural
- 2 area, you have will have different -- the question
- 3 of whether you operate at one quadrant versus in
- 4 overlapping quadrants will be answered differently
- 5 because you have a different situation.
- And, again, this goes to illustrate the
- 7 enormous complexity that underlies an analysis of
- 8 travel times and why you just can't pick out of the
- 9 blue a number without giving people any support at
- 10 all.
- 11 Q. Have you performed any time and motion
- 12 studies of the travel times associated with any of
- 13 the cost studies in this case?
- DR. AUGUST ANKUM: No, we have not.
- 15 Q. Mr. Morrison, in order to perform a time
- 16 and motion study of travel times, would you need
- 17 access to SBC's physical facilities?
- 18 MR. SIDNEY MORRISON: To do an actual real-world
- 19 time and motion study on travel to be very specific
- 20 to SBC's circumstances, yes, you would have to have
- 21 access to SBC or at least access to a lot of
- 22 critical information if it's even kept.

- 1 Q. For instance, you need to know where the
- 2 central offices are located?
- 3 MR. SIDNEY MORRISON: That would be one of the
- 4 things, yeah.
- 5 Q. And you need to know locations of their
- 6 customers?
- 7 Or what other -- I mean -- well, let me
- 8 step back.
- 9 Would you actually need to enter an SBC
- 10 facility to conduct the time and motion study, or
- 11 are you just saying you would need some information
- 12 to figure out how long it takes from a central
- 13 office to some other point?
- 14 MR. SIDNEY MORRISON: I think that the first
- 15 thing you have to do is establish some parameters
- 16 that -- you almost have to do a time and motion
- 17 study specifically to that.
- And then have the time and motion study
- 19 off basically SBC and say, Either you run it or
- 20 I'll run it. The preference would be that I run
- 21 it.
- 22 Q. Well, what about the time and motion study

- 1 would require anybody to enter into a -- to enter a
- 2 central offices facility or any other SBC facility?
- 3 MR. SIDNEY MORRISON: The travel is not done
- 4 within a facility.
- 5 Q. Right. So why -- so you wouldn't need to
- 6 get --
- 7 MR. SIDNEY MORRISON: No, I don't need to go
- 8 inside the door, no.
- 9 Q. Yeah, you just -- you know, there's a
- 10 central office down the street. You drive your
- 11 truck. You go to some point. You don't need to go
- 12 into any facility. You could do that just as well
- 13 as someone from SBC could do that; right?
- 14 MR. SIDNEY MORRISON: That's right.
- 15 Q. Okay. Dr. Ankum, do you have a view as to
- 16 whether this commission should assume for purposes
- 17 of determining appropriate activity times whether
- 18 the work is being performed by technicians of
- 19 average experience and efficiency?
- 20 DR. AUGUST ANKUM: Yes.
- 21 Q. And is it your view that the commission
- 22 should assume that the work is performed by a

- 1 technician of average efficiency and experience?
- 2 DR. AUGUST ANKUM: In addition to -- and I
- 3 believe this goes back to the exchange we had in
- 4 Indiana -- that these technicians have to operate
- 5 in environment for a forward-looking, optimally,
- 6 efficient processes and technologies in place, and
- 7 I think that's the critical qualifier.
- 8 Q. So assuming those processes are in place,
- 9 the commission should look toward technicians of
- 10 average experience and efficiency in order to
- 11 determine the appropriate activity time?
- 12 DR. AUGUST ANKUM: Yeah, and eliminate
- 13 technicians, for example, that fall way below the
- 14 average experience. For example, trainees.
- MR. SULLIVAN: Thank you, Dr. Ankum. Thank you,
- 16 Mr. Morrison.
- 17 That's all I have.
- 18 DR. AUGUST ANKUM: Thank you.
- 19 MR. SIDNEY MORRISON: Thank you.
- 20 JUDGE HAYNES: Does staff have cross?
- 21 MR. HARVEY: Staff does not.
- 22 JUDGE HAYNES: Redirect?

- 1 MR. TOWNSLEY: May I have just a minute.
- JUDGE HAYNES: Okay.
- 3 MR. TOWNSLEY: I have just a couple of
- 4 questions.
- 5 REDIRECT EXAMINATION
- 6 BY
- 7 MR. TOWNSLEY:
- 8 Q. Mr. Morrison, you were asked some questions
- 9 by Mr. Sullivan about whether would you need access
- 10 to SBC facility to do time and motion study. Do
- 11 you recall those questions?
- 12 MR. SIDNEY MORRISON: Yes, I do.
- 13 Q. And can you tell me whether you would, in
- 14 fact, need access to facilities to be able to do
- 15 those kind of motion studies if you were to do them
- 16 properly?
- 17 MR. SIDNEY MORRISON: The facilities that you
- 18 would, in fact, need access to are vehicles that
- 19 installers travel in, the locations that they go to
- 20 to do their work.
- It may, in fact, be an outside facility
- 22 of some sort; but, in fact, it probably is cabinet

- 1 or terminal, a hut that you have to have access to.
- 2 You would need access to the detailed information
- 3 in the form of the service request and final
- 4 service order product that the technician works
- 5 with.
- To acquire all of that data would mean
- 7 that you, in fact, have to have access to a certain
- 8 level of SBC's facilities.
- 9 Q. And can you tell me what kind of facilities
- 10 you need to access in order to be able to do a time
- 11 and motion study of, for example, the service
- 12 ordering process?
- MR. SIDNEY MORRISON: Well, the service --
- 14 MR. SULLIVAN: Objection, your Honor. It goes
- 15 well beyond the scope of my cross.
- 16 JUDGE HAYNES: Sustained.
- 17 BY MR. TOWNSLEY:
- 18 Q. Can you tell me what kind of facilities
- 19 you'd need access to do time and motion studies
- 20 about travel time, for example?
- 21 MR. SIDNEY MORRISON: The facilities on travel
- 22 time are pretty much those that I just went

- 1 through. A facility in the form of vehicle that
- 2 the installer, for instance, is going to drive. A
- 3 facility that gives me access to the detail of the
- 4 service order, provision order that the technician
- 5 is using. The loading and routing mechanisms that
- 6 assemble the load that the technicians need.
- 7 That level of detail so that you know
- 8 that this package of orders that an installer is
- 9 going to be dispatched is, in fact, the most
- 10 efficient package of orders for that technician to
- 11 take the field and work in the most effective
- 12 manner and especially whether that is an aggregated
- 13 group of orders that allow us that low level
- 14 dispatching control over the technician.
- So that would, in fact, require
- 16 different level of access to acquire at that type
- 17 of information.
- 18 Q. Mr. Sullivan asked you a question. I think
- 19 it may have been the first question he asked you,
- 20 is whether you had done any type of motion studies
- 21 since you had -- since we had circulated your
- 22 prefiled testimony in this case on May 6th, 2003.

- 1 MR. SIDNEY MORRISON: I just did a time and
- 2 motion study in the amount of time I've been on the
- 3 witness stand. My stopwatch quit.
- 4 Q. Did you -- were you able to do a time and
- 5 motion study for service ordering process?
- 6 MR. SIDNEY MORRISON: No, I haven't.
- 7 Q. And why not?
- 8 MR. SIDNEY MORRISON: I don't have access to the
- 9 facilities and means to accomplish that.
- 10 Q. Mr. Sullivan also asked you some questions
- 11 about -- that were directed to both you, Dr. Ankum,
- 12 and you, Mr. Morrison, about whether you were
- 13 accusing SBC subject matter experts of either lying
- 14 on providing false information that was fed into
- 15 the cost studies. Do you recall those questions?
- 16 DR. AUGUST ANKUM: Yes.
- 17 Q. Can you please tell me -- can you please
- 18 elaborate on whether you were accusing the SBC
- 19 subject matter experts of providing false
- 20 information.
- 21 DR. AUGUST ANKUM: I don't think that we have
- 22 made an accusation.

- 1 Q. Were you -- strike that.
- DR. AUGUST ANKUM: The only purpose of
- 3 discussion and testimony both in the direct and
- 4 rebuttal was to point out to the commission that
- 5 if -- that the potential exists for bias, very
- 6 strong potential; that the FCC has recognized that
- 7 bias and, in fact, rejected Verizon's approach,
- 8 among other reasons, the potential bias.
- 9 And given that the bias -- a potential
- 10 bias exists, that if there was no support
- 11 information being provided, then neither the
- 12 commission nor any of the intervenors can determine
- 13 whether that bias actually occurred or not.
- We simply don't have the information.
- 15 Just made up numbers out of the blue.
- 16 MR. TOWNSLEY: Thank you. I have no further
- 17 redirect.
- 18 JUDGE HAYNES: Recross?
- 19 MR. SULLIVAN: Very briefly.

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- 1 RECROSS-EXAMINATION
- 2 BY
- 3 MR. SULLIVAN:
- 4 Q. Mr. Morrison, in order to do a time and
- 5 motion study, you don't actually need the SBC
- 6 vehicles to physically drive yourself or to have
- 7 your study participants drive; do you?
- 8 MR. SIDNEY MORRISON: You need certain access to
- 9 it if you're going to do an effective time and
- 10 motion study. With the installer, you really
- 11 should be riding inside the vehicle.
- 12 Q. If they drive Dodge minivans, Caravans, you
- 13 couldn't just rent one and use that?
- 14 MR. SIDNEY MORRISON: The installer is not with
- 15 me doing the driving; is he?
- 16 Q. Why do you need the installer to do a time
- 17 and motion study?
- 18 MR. SIDNEY MORRISON: He's as much a part of the
- 19 travel process as the van is.
- 20 Q. And is he any -- what expertise to the
- 21 driving process does he bring that, say, you or
- 22 Dr. Ankum doesn't bring?

- 1 MR. SIDNEY MORRISON: He knows the detailed
- 2 routes that he would take to get from address to
- 3 address. He's been in this geographic area
- 4 probably a large part of his career, certainly most
- 5 recently.
- 6 Typically, the way the installers work,
- 7 they know the geography. He knows the shortcuts.
- 8 He knows the back alleys. He knows the times to
- 9 avoid traffic. He knows the timing on the lights.
- 10 He knows a lot of detailed info that I don't know.
- 11 And he is a big piece of the time and motion study
- 12 on that travel time.
- 13 Q. And you couldn't subcontract someone else
- 14 who also drives in that same area on a regular
- 15 basis to perform the same tasks?
- 16 MR. SIDNEY MORRISON: Not unless we can
- 17 transplant the brain of the technician.
- 18 Q. So it's your view that driving a car from
- 19 Point A to Point B is so difficult that you cannot
- 20 replicate it without actually using the SBC
- 21 drivers; is that correct?
- MR. SIDNEY MORRISON: The difficulty is not the

- 1 issue. It's the driver himself and the experience
- 2 and his background that he brings to that process.
- 3 Q. And it's -- and that aspects of his job is
- 4 so instrumental to driving from Point A to Point B
- 5 that you can't do a time and motion study without
- 6 actually having him behind the wheel?
- 7 MR. SIDNEY MORRISON: We can do a time and
- 8 motion study under a lot of circumstances. To what
- 9 level of accuracy you want this, I think that
- 10 would -- having the actual driver and the actual
- 11 vehicle he does and the actual area that he does
- 12 the jobs with his particular knowledge and skill
- 13 and background, brains to process the highest
- 14 degree of accuracy.
- 15 Q. And could you get an accurate time and
- 16 motion study by using some driver other than the
- 17 SBC driver?
- 18 MR. SIDNEY MORRISON: I personally don't believe
- 19 we could.
- 20 Q. And you couldn't do it by having, not his
- 21 Dodge minivan, but a rented Dodge minivan; is that
- 22 right?

- 1 MR. SIDNEY MORRISON: Well, the actual vehicle,
- 2 the color of the van or who owns it may not be the
- 3 big issue. But the fact that you have a van that
- 4 drives comfortably --
- 5 Q. Presumably, he's familiar with intricacies
- 6 of the car and, you know, he knows how far he can
- 7 go without gassing up, whether he can take a turn
- 8 tightly, whether he can accelerate, run through a
- 9 red light. I mean, isn't that also as important as
- 10 his particular brain knowledge of the alleys in
- 11 Chicago or wherever he's serving?
- MR. SIDNEY MORRISON: Yeah, I think what you're
- 13 doing is describing the granulation of the time and
- 14 motion study that probably would have to be run.
- 15 Q. And then Mr. Townsley asked you about
- 16 performing time and motion studies for other
- 17 aspects other than travel. And he said that you
- 18 weren't -- you said you weren't able to do it
- 19 because you didn't have access to SBC's facilities.
- 20 Did I understand you right?
- 21 MR. SIDNEY MORRISON: Yes.
- 22 Q. Okay. Now, why couldn't you use a CLEC's

- 1 facilities?
- 2 MR. SIDNEY MORRISON: The particularly unique
- 3 set of information that we're looking for is a
- 4 representative sample for cost study of the work
- 5 task -- in this case, meaning service orders --
- 6 that this particular technician would use. And we
- 7 need to know of the universe of service orders
- 8 available to this technician from this particular
- 9 area, is this the most effective assembly of those
- 10 jobs to get the most efficiency out of your
- 11 technician, in this case, related to travel time.
- 12 Q. Well, and my question didn't relate to
- 13 travel times. It related to other aspects.
- 14 MR. SIDNEY MORRISON: Other aspects, you
- 15 would --
- 16 **Q.** Same answer?
- 17 MR. SIDNEY MORRISON: Very similar answer.
- 18 Q. So it is your opinion that you could not
- 19 run a time and motion study by using some similar
- 20 function that is existing in one of your CLEC
- 21 clients networks; is that right?
- 22 MR. SIDNEY MORRISON: Well, the CLEC client

- 1 wouldn't have the same -- what you're looking for
- 2 is a surrogate set of information.
- 3 Q. And the CLEC clients that you represent
- 4 don't have the surrogate set up?
- 5 MR. SIDNEY MORRISON: They would not be
- 6 representative of the same profile that the ILEC.
- 7 MR. SULLIVAN: I have no further questions.
- 8 Thanks.
- 9 JUDGE HAYNES: Any re-redirect?
- 10 MR. TOWNSLEY: Just one or two. I promise
- 11 REDIRECT EXAMINATION
- 12 BY
- MR. TOWNSLEY:
- 14 Q. Mr. Morrison, Dr. Ankum, when you were
- 15 retained by your clients to provide testimony in
- 16 this proceeding, were you retained to do time and
- 17 motion studies?
- DR. AUGUST ANKUM: No, we were not.
- 19 Q. And do you know why that is? Do you know
- 20 who carries the burden of proof in this case?
- 21 DR. AUGUST ANKUM: My understanding is as
- 22 follows: Even though we have in the past

- 1 recommended time and motion studies to -- in
- 2 particular, MCI and, in fact, that's has been
- 3 adopted by the Washington Commission on motion
- 4 studies. So they have been done.
- 5 But the burden of proof here, of course,
- 6 is on SBC. But besides that, as I have stated
- 7 earlier my testimony, the key is not so much to
- 8 observe a particular activity to make sure that
- 9 this is a statistically valid sample being
- 10 represented in the time and motion studies that may
- 11 not be relative to each and every activity, but to
- 12 a lot of the activities, the running of the cross
- 13 connects. Ms. Gomez McKeans, for example,
- 14 testified that the running of the cross connect can
- 15 vary between 50 to 150 of cable.
- The moment you rate it you say, well,
- 17 sometimes it's 50 feet and sometimes it's 100 feet.
- 18 How did you rate that. If you're running hundreds
- 19 of thousands of cross connects, possibly millions,
- 20 are more of them 100 feet or are more of them 50
- 21 feet?
- If you have don't backup information,

- 1 you can't possibly establish whether it was a
- 2 statistically valid sample. We've asked that and
- 3 the answer came back that Ms. Gomez McKeans is not
- 4 a statistician.
- 5 To do the time and motion study, you
- 6 need to have information about the service orders
- 7 that the service orders that SBC is provisioning.
- 8 You need very detailed information to determine
- 9 whether you are actually in your studies
- 10 representing a statistically valid sample; and if
- 11 you're not, then the entire time and motion study
- 12 can be thrown out. We simply don't have that
- 13 information.
- 14 MR. TOWNSLEY: Thank you. I have no further
- 15 re-redirect.
- 16 JUDGE HAYNES: Thank you, Dr. Ankum and
- 17 Mr. Morrison.
- DR. AUGUST ANKUM: Thank you.
- 19 MR. SIDNEY MORRISON: Thank you.
- 20 MR. SULLIVAN: Thank you.
- JUDGE HAYNES: We are continued till.
- MR. TOWNSLEY: Didn't you guys have any cross?

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      MR. HARVEY: We did not.
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       JUDGE HAYNES: Okay. And tomorrow we're leaving
 3
    at 6:15; so if we have to skip lunch, we'll see.
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       MR. TOWNSLEY: Thank you very much.
 5
       JUDGE HAYNES: See you tomorrow at 9:00.
 6
                 (Whereupon, further proceedings
                 in the above-entitled matter
7
 8
                 were continued to March 19, 2004,
 9
                 at 9:00 a.m.)
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